

**December Financial Monitoring Report  
CABINET - 16 February 2011  
Budget Monitoring**

CA7

Annex 1

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) December 2010	Actual Expenditure (Net) December 2010	Variation to Budget December 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
	<b>Children, Young People &amp; Families</b>											
	Gross Expenditure	581,870	0	-16,431	498	565,937	565,074	-863	427,321	478,962	51,641	G
	Gross Income	-482,820	0	13,650	0	-469,170	-469,170	0	-355,235	-436,221	-80,986	G
	Net Expenditure	99,050	0	-2,781	498	96,767	95,904	-863	72,086	42,741	-29,345	G
	<b>Social &amp; Community Services</b>											
	Gross Expenditure	223,982	-716	16,868	170	240,304	241,006	702	181,765	187,367	5,602	G
	Gross Income	-40,325	0	4,507	0	-35,818	-35,818	0	-28,382	-39,018	-10,636	G
	Net Expenditure	183,657	-716	21,375	170	204,486	205,188	702	153,383	148,349	-5,034	G
	<b>Environment &amp; Economy</b>											
	Gross Expenditure	99,339	406	963	448	101,156	99,843	-1,313	75,868	66,696	-9,172	G
	Gross Income	-28,931	0	-10	0	-28,941	-28,794	147	-21,707	-22,498	-791	G
	Net Expenditure	70,408	406	953	448	72,215	71,049	-1,166	54,161	44,198	-9,963	G
	<b>Oxfordshire Shared Services</b>											
	Gross Expenditure	52,403	805	-865	20	52,363	52,185	-178	39,273	44,325	5,052	G
	Gross Income	-24,281	0	-26,674	0	-50,955	-50,955	0	-38,216	-45,741	-7,525	G
	Net Expenditure	28,122	805	-27,539	20	1,408	1,230	-178	1,057	-1,416	-2,473	R
	<b>Chief Executive's Office</b>											
	Gross Expenditure	38,569	571	-22,388	254	17,006	16,410	-596	16,987	17,542	555	A
	Gross Income	-28,991	0	22,854	0	-6,137	-6,137	0	-8,835	-10,253	-1,418	G
	Net Expenditure	9,578	571	466	254	10,869	10,273	-596	8,152	7,289	-863	R
	Less recharges to other Directorates	-88,704	0	0	0	-88,704	-88,704	0		0		
		88,704	0	0	0	88,704	88,704	0		0		
	<b>Directorate Expenditure Total</b>	907,459	1,066	-21,853	1,390	888,062	885,814	-2,248	741,214	794,892	53,678	G
	<b>Directorate Income Total</b>	-516,644	0	14,327	0	-502,317	-502,170	147	-452,375	-553,731	-101,356	G
	<b>Directorate Total Net</b>	390,815	1,066	-7,526	1,390	385,745	383,644	-2,101	288,839	241,161	-47,678	G
							100	100				
							<b>383,744</b>	<b>-2,001</b>				
								0				
							<b>383,744</b>	<b>-2,001</b>				

Less: DSG funded services underspend  
Directorate variation net of reallocated DSG

Less: City Schools Reorganisation  
In-Year Directorate Variation

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		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
	Contributions to (+)/from (-)reserves	3,405	-1,066	1,916		4,255	8,284	4,029				
	Contribution to (+)/from(-) balances	3,344		-266	-1,390	1,688	1,688	0				
	Capital Financing	39,303				39,303	37,953	-1,350				
	Interest on Balances	-1,341				-1,341	-1,341	0				
	<b>Strategic Measures Budget</b>	44,711	-1,066	1,650	-1,390	43,905	46,584	2,679				
	Area Based Grant (income)	-45,656		5,876		-39,780	-39,780	0				
	<b>Budget Requirement</b>	389,870	0	0	0	389,870	390,548	678				

**Total External Financing to meet Budget Requirement**

Revenue Support Grant	13,481				13,481	13,481	0
Business rates	92,840				92,840	92,840	0
Council Tax	283,549				283,549	283,549	0
Other grant income (e.g. LABGI)					0	0	0
<b>External Financing</b>	389,870	0	0	0	389,870	389,870	0

**Consolidated revenue balances position**

Forecast County Fund Balance net of City Schools (Annex 5)	13,763
Variation of OCC elements of the OP&PD and LD Pooled Budgets	-2,663
In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve	2,001
	<b>13,101</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

**December Financial Monitoring Report: Children, Young People & Families**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

Annex 1

Ref	Division of Service	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year End Variation	Profiled Budget (Net) December 2010	Actual Expenditure (Net) December 2010	Variation to Budget December 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>CY1</b>	<b>Young People and Access to Education</b>											
	Gross Expenditure	43,426	227	-6,904	407	37,156	37,009	-147	27,867	28,184	317	G
	Gross Income	-22,023		1,418		-20,605	-20,605	0	-15,477	-17,364	-1,887	G
		<b>21,403</b>	<b>227</b>	<b>-5,486</b>	<b>407</b>	<b>16,551</b>	<b>16,404</b>	<b>-147</b>	<b>12,390</b>	<b>10,820</b>	<b>-1,570</b>	G
<b>CY2</b>	<b>Children and Families</b>											
	Gross Expenditure	77,297	-629	12,721	91	89,480	89,480	0	67,242	67,055	-187	G
	Gross Income	-46,410		-6,856		-53,266	-53,266	0	-39,926	-36,299	3,627	G
		<b>30,887</b>	<b>-629</b>	<b>5,865</b>	<b>91</b>	<b>36,214</b>	<b>36,214</b>	<b>0</b>	<b>27,316</b>	<b>30,756</b>	<b>3,440</b>	G
<b>CY3</b>	<b>Raising Achievement Service</b>											
	Gross Expenditure	72,890	336	-21,938		51,288	51,821	533	38,464	48,348	9,884	G
	Gross Income	-64,925		21,311		-43,614	-43,614	0	-32,708	-49,688	-16,980	G
		<b>7,965</b>	<b>336</b>	<b>-627</b>	<b>0</b>	<b>7,674</b>	<b>8,207</b>	<b>533</b>	<b>5,756</b>	<b>-1,340</b>	<b>-7,096</b>	R
<b>CY4</b>	<b>Commissioning, Performance and Quality Assurance</b>											
	Gross Expenditure	49,437	841	-2,513	0	47,765	46,516	-1,249	35,711	32,363	-3,348	A
	Gross Income	-11,280		-198		-11,478	-11,478	0	-8,611	-9,530	-919	G
		<b>38,157</b>	<b>841</b>	<b>-2,711</b>	<b>0</b>	<b>36,287</b>	<b>35,038</b>	<b>-1,249</b>	<b>27,100</b>	<b>22,833</b>	<b>-4,267</b>	A
	<i>Subtotal Non Delegated Budgets</i>	<b>98,412</b>	<b>775</b>	<b>-2,959</b>	<b>498</b>	<b>96,726</b>	<b>95,863</b>	<b>-863</b>	<b>72,562</b>	<b>63,069</b>	<b>-9,493</b>	G

**December Financial Monitoring Report: Children, Young People & Families**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

Ref	Division of Service	BUDGET 2010/11					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year End Variation underspend - overspend + £000 (9)	Profiled Budget (Net) December 2010 £000 (10)	Actual Expenditure (Net) December 2010 £000 (11)	Variation to Budget December 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator (13)
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to date £000 (6)	Latest Estimate £000 (7)						
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
CY5	<b>Schools</b>											
	Gross Expenditure	342,767	-775	2,203		344,195	344,195	0	258,037	303,012	44,975	G
	Gross Income	-342,129		-2,025		-344,154	-344,154	0	-258,513	-323,340	-64,827	G
	Less City Schools Reorganisation					0		0			0	
		<b>638</b>	<b>-775</b>	<b>178</b>	<b>0</b>	<b>41</b>	<b>41</b>	<b>0</b>	<b>-476</b>	<b>-20,328</b>	<b>-19,852</b>	<b>G</b>
	Less recharges within directorate	-3,947				-3,947	-3,947	0			0	G
		3,947				3,947	3,947	0			0	G
	<b>Directorate Total Expenditure</b>	<b>581,870</b>	<b>0</b>	<b>-16,431</b>	<b>498</b>	<b>565,937</b>	<b>565,074</b>	<b>-863</b>	<b>427,321</b>	<b>478,962</b>	<b>51,641</b>	<b>G</b>
	<b>Directorate Total Income</b>	<b>-482,820</b>	<b>0</b>	<b>13,650</b>	<b>0</b>	<b>-469,170</b>	<b>-469,170</b>	<b>0</b>	<b>-355,235</b>	<b>-436,221</b>	<b>-80,986</b>	<b>G</b>
	<b>Directorate Total</b>	<b>99,050</b>	<b>0</b>	<b>-2,781</b>	<b>498</b>	<b>96,767</b>	<b>95,904</b>	<b>-863</b>	<b>72,086</b>	<b>42,741</b>	<b>-29,345</b>	<b>G</b>

Less: City Schools Reorganisation

0

Less: DSG funded services underspend (included above)

100

In-Year Directorate Variation

**-763****DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)**

CY1	Children & Young People	13,789		51		13,840	13,740	-100
CY2	Early Years & Family Support	18,662		-150		18,512	18,512	0
CY3	Educational Effectiveness	640				640	640	0
CY4	Strategy & Performance	6,614		588		7,202	7,202	0
CY5	Schools (incl Non Devolved Schools Costs)	293,671		1,986		295,657	295,657	0
	<b>Total Gross</b>	<b>333,376</b>	<b>0</b>	<b>2,475</b>	<b>0</b>	<b>335,851</b>	<b>335,751</b>	<b>-100</b>

**KEY TO TRAFFIC LIGHTS****Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

**December Financial Monitoring Report: Social & Community Services**  
**CABINET - 16 February 2011**  
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		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Budget £000 (7)						
<b>SC1</b>	<b>Community Services</b>											
	Gross Expenditure	21,747	-305	-6,382		15,060	15,010	-50	11,295	11,378	83	G
	Gross Income	-9,345		5,704		-3,641	-3,641	0	-2,731	-2,350	381	G
		<b>12,402</b>	<b>-305</b>	<b>-678</b>	<b>0</b>	<b>11,419</b>	<b>11,369</b>	<b>-50</b>	<b>8,564</b>	<b>9,028</b>	<b>464</b>	G
<b>SC2</b>	<b>Social Care for Adults</b>											
	Gross Expenditure	175,900	-411	-1,892	170	173,767	174,672	905	130,710	126,688	-4,022	G
	Gross Income	-40,343		105		-40,238	-40,238	0	-30,546	-29,831	715	G
		<b>135,557</b>	<b>-411</b>	<b>-1,787</b>	<b>170</b>	<b>133,529</b>	<b>134,434</b>	<b>905</b>	<b>100,164</b>	<b>96,857</b>	<b>-3,307</b>	G
<b>SC3</b>	<b>Major Programmes</b>											
	Gross Expenditure	256		0		256	256	0	192	231	39	G
	Gross Income	-191		0		-191	-191	0	-143	-56	87	G
		<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65</b>	<b>65</b>	<b>0</b>	<b>49</b>	<b>175</b>	<b>126</b>	G
<b>SC4</b>	<b>Strategy and Transformation (Excl Supporting People)</b>											
	Gross Expenditure	27,797		-1,917		25,880	25,769	-111	19,411	19,500	89	G
	Gross Income	-4,071		282		-3,789	-3,789	0	-2,842	-3,972	-1,130	G
		<b>23,726</b>	<b>0</b>	<b>-1,635</b>	<b>0</b>	<b>22,091</b>	<b>21,980</b>	<b>-111</b>	<b>16,569</b>	<b>15,528</b>	<b>-1,041</b>	G
<b>SC4_5</b>	<b>Supporting People</b>											
	Gross Expenditure	12,092		-2,330		9,762	9,933	171	7,322	8,865	1,543	A
	Gross Income	-185		0		-185	-185	0	-139	-1,332	-1,193	G
		<b>11,907</b>	<b>0</b>	<b>-2,330</b>	<b>0</b>	<b>9,577</b>	<b>9,748</b>	<b>171</b>	<b>7,183</b>	<b>7,533</b>	<b>350</b>	A
<b>SC5_1</b>	<b>Fire &amp; Rescue Service</b>											
	Gross Expenditure			24,540		24,540	24,307	-233	18,405	17,138	-1,267	G
	Gross Income			-413		-413	-413	0	-310	-472	-162	G
	Net Expenditure	<b>0</b>	<b>0</b>	<b>24,127</b>	<b>0</b>	<b>24,127</b>	<b>23,894</b>	<b>-233</b>	<b>18,095</b>	<b>16,666</b>	<b>-1,429</b>	G

**December Financial Monitoring Report: Social & Community Services**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

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		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Budget						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>SC5_2</b>	<b>Emergency Planning Service</b>											
	Gross Expenditure			404		404	404	0	303	337	34	G
	Gross Income					0	0	0	0	-51	-51	
	Net Expenditure	0	0	404	0	404	404	0	303	286	-17	G
<b>SC5_3</b>	<b>Safer Communities Unit</b>											
	Gross Expenditure			910		910	910	0	683	639	-44	G
	Gross Income					0	0	0	0	-135	-135	
	Net Expenditure	0	0	910	0	910	910	0	683	504	-179	G
<b>SC5_4</b>	<b>Traveller Sites</b>											
	Gross Expenditure			963		963	963	0	722	648	-74	G
	Gross Income			-868		-868	-868	0	-651	-602	49	G
	Net Expenditure	0	0	95	0	95	95	0	71	46	-25	G
<b>SC5_5</b>	<b>Trading Standards</b>											
	Gross Expenditure			2,572		2,572	2,592	20	1,929	1,943	14	G
	Gross Income			-303		-303	-303	0	-227	-217	10	G
	Net Expenditure	0	0	2,269	0	2,269	2,289	20	1,702	1,726	24	G
	<b>Directorate Total Expenditure</b>	<b>237,792</b>	<b>-716</b>	<b>16,868</b>	<b>170</b>	<b>254,114</b>	<b>254,816</b>	<b>702</b>	<b>190,972</b>	<b>187,367</b>	<b>-3,605</b>	<b>G</b>
	<b>Directorate Total Income</b>	<b>-54,135</b>	<b>0</b>	<b>4,507</b>	<b>0</b>	<b>-49,628</b>	<b>-49,628</b>	<b>0</b>	<b>-37,589</b>	<b>-39,018</b>	<b>-1,429</b>	<b>G</b>
	<b>Directorate Sub-Total</b>	<b>183,657</b>	<b>-716</b>	<b>21,375</b>	<b>170</b>	<b>204,486</b>	<b>205,188</b>	<b>702</b>	<b>153,383</b>	<b>148,349</b>	<b>-5,034</b>	<b>G</b>
	Less recharges within directorate	-13,810				-13,810	-13,810	0	-9,207	0	9,207	G
		13,810				13,810	13,810	0	9,207	0	-9,207	G
	<b>Directorate Total Expenditure</b>	<b>223,982</b>	<b>-716</b>	<b>16,868</b>	<b>170</b>	<b>240,304</b>	<b>241,006</b>	<b>702</b>	<b>181,765</b>	<b>187,367</b>	<b>5,602</b>	<b>G</b>
	<b>Directorate Total Income</b>	<b>-40,325</b>	<b>0</b>	<b>4,507</b>	<b>0</b>	<b>-35,818</b>	<b>-35,818</b>	<b>0</b>	<b>-28,382</b>	<b>-39,018</b>	<b>-10,636</b>	<b>G</b>
	<b>Directorate Total</b>	<b>183,657</b>	<b>-716</b>	<b>21,375</b>	<b>170</b>	<b>204,486</b>	<b>205,188</b>	<b>702</b>	<b>153,383</b>	<b>148,349</b>	<b>-5,034</b>	<b>G</b>

**December Financial Monitoring Report: Social & Community Services**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

**Pooled Budget Memorandum Accounts**

	OCC Contribution	Health Contribution	Gross Budget	Brought Forward from 2009/10	Net Budget	Forecast Outturn	Projected year-end variation	Projected variation OCC	Projected variation PCT
Older People's Pooled Budgets	81,396	23,760	105,156	-686	104,470	106,993	2,523	645	1,878
Physical Disabilities Pooled Budget	7,066	4,047	11,113		11,113	13,176	2,063	1,055	1,008
Equipment Pooled Budget	1,169	311	1,480		1,480	1,830	350	127	223
					0				
Older People's, Physical Disabilities and Equipment Pooled Budget	89,631	28,118	117,749	-686	117,063	121,999	4,936	1,827	3,109
Learning Disabilities Pooled Budget	42,384	31,774	74,158		74,158	75,629	1,369	836	533

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

**December Financial Monitoring Report: Environment & Economy**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

Annex 1

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		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
EE1	<b>Transport</b>											
	Gross Expenditure	50,189	95	-930		49,354	48,132	-1,222	37,016	32,495	-4,521	A
	Gross Income	-10,471		137		-10,334	-10,034	300	-7,751	-8,302	-551	A
		<b>39,718</b>	<b>95</b>	<b>-793</b>	<b>0</b>	<b>39,020</b>	<b>38,098</b>	<b>-922</b>	<b>29,265</b>	<b>24,193</b>	<b>-5,072</b>	<b>A</b>
EE2	<b>Sustainable Development</b>											
	Gross Expenditure	27,542	253	13	448	28,256	28,218	-38	21,192	16,177	-5,015	G
	Gross Income	-1,912		-37		-1,949	-2,187	-238	-1,462	-1,534	-72	R
		<b>25,630</b>	<b>253</b>	<b>-24</b>	<b>448</b>	<b>26,307</b>	<b>26,031</b>	<b>-276</b>	<b>19,730</b>	<b>14,643</b>	<b>-5,087</b>	<b>G</b>
EE3	<b>Property Services</b>											
	Gross Expenditure	18,012	58	2,142		20,212	20,114	-98	15,159	14,065	-1,094	G
	Gross Income	-18,471		-115		-18,586	-18,586	0	-13,940	-12,662	1,278	G
		<b>-459</b>	<b>58</b>	<b>2,027</b>	<b>0</b>	<b>1,626</b>	<b>1,528</b>	<b>-98</b>	<b>1,219</b>	<b>1,403</b>	<b>184</b>	<b>R</b>
EE4	<b>Business Support</b>											
	Gross Expenditure	5,524	0	-262		5,262	5,392	130	3,947	3,959	12	A
	Gross Income	-5		5		0	0	0	0	0	0	A
		<b>5,519</b>	<b>0</b>	<b>-257</b>	<b>0</b>	<b>5,262</b>	<b>5,392</b>	<b>130</b>	<b>3,947</b>	<b>3,959</b>	<b>12</b>	<b>A</b>
	Less recharges within directorate	-1,928				-1,928	-2,013	-85	-1,446		1,446	A
		1,928				1,928	2,013	85	1,446		-1,446	A
	<b>Directorate Expenditure Total</b>	<b>99,339</b>	<b>406</b>	<b>963</b>	<b>448</b>	<b>101,156</b>	<b>99,843</b>	<b>-1,313</b>	<b>75,868</b>	<b>66,696</b>	<b>-9,172</b>	<b>G</b>
	<b>Directorate Income Total</b>	<b>-28,931</b>	<b>0</b>	<b>-10</b>	<b>0</b>	<b>-28,941</b>	<b>-28,794</b>	<b>147</b>	<b>-21,707</b>	<b>-22,498</b>	<b>-791</b>	<b>G</b>
	<b>Directorate Total Net</b>	<b>70,408</b>	<b>406</b>	<b>953</b>	<b>448</b>	<b>72,215</b>	<b>71,049</b>	<b>-1,166</b>	<b>54,161</b>	<b>44,198</b>	<b>-9,963</b>	<b>G</b>

**KEY TO TRAFFIC LIGHTS**  
**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R



**December Financial Monitoring Report: Oxfordshire Customer Services**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) <i>December</i> 2010	Actual Expenditure (Net) <i>December</i> 2010	Variation to Budget <i>December</i> 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>CS1</b>	<b>Fire &amp; Rescue Service</b>											
	Gross Expenditure	24,675	117	-24,792		0	0	0				
	Gross Income	-618		618		0	0	0				
	Net Expenditure	<b>24,057</b>	<b>117</b>	<b>-24,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CS2</b>	<b>Emergency Planning Service</b>											
	Gross Expenditure	370	35	-405		0	0	0				
	Gross Income					0	0	0				
	Net Expenditure	<b>370</b>	<b>35</b>	<b>-405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CS3</b>	<b>Safer Communities Unit</b>											
	Gross Expenditure	884	7	-911	20	0	0	0				
	Gross Income					0	0	0				
	Net Expenditure	<b>884</b>	<b>7</b>	<b>-911</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CS4</b>	<b>Traveller Sites</b>											
	Gross Expenditure	894		-894		0	0	0				
	Gross Income	-798		798		0	0	0				
	Net Expenditure	<b>96</b>	<b>0</b>	<b>-96</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CS5</b>	<b>Trading Standards</b>											
	Gross Expenditure	2,551	19	-2,570		0	0	0				
	Gross Income	-291		291		0	0	0				
	Net Expenditure	<b>2,260</b>	<b>19</b>	<b>-2,279</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CS6</b>	<b>Shared Services</b>											
	Gross Expenditure	27,140	627	-132		27,635	27,465	-170	20,726	22,392	1,666	G
	Gross Income	-26,685		-258		-26,943	-26,943	0	-20,207	-23,596	-3,389	G
	Net Expenditure	<b>455</b>	<b>627</b>	<b>-390</b>	<b>0</b>	<b>692</b>	<b>522</b>	<b>-170</b>	<b>519</b>	<b>-1,204</b>	<b>-1,723</b>	R

**December Financial Monitoring Report: Oxfordshire Customer Services**  
**CABINET - 16 February 2011**  
**Budget Monitoring**

Annex 1

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) December 2010 £000 (10)	Actual Expenditure (Net) December 2010 £000 (11)	Variation to Budget December 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator (13)
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
<b>CS6.1.6</b>	<b>Adult Learning</b>											
	Gross Expenditure	0		4,592		4,592	4,674	82	3,444	3,777	333	G
	Gross Income	0		-4,701		-4,701	-4,701	0	-3,526	-4,369	-843	G
	Net Expenditure	<b>0</b>	<b>0</b>	<b>-109</b>	<b>0</b>	<b>-109</b>	<b>-27</b>	<b>82</b>	<b>-82</b>	<b>-592</b>	<b>-510</b>	R
<b>CS6.1.7</b>	<b>Customer Services Centre</b>											
	Gross Expenditure	0		3,994		3,994	3,994	0	2,996	3,083	87	G
	Gross Income	0		-1,319		-1,319	-1,319	0	-989	-991	-2	G
	Net Expenditure	<b>0</b>	<b>0</b>	<b>2,675</b>	<b>0</b>	<b>2,675</b>	<b>2,675</b>	<b>0</b>	<b>2,007</b>	<b>2,092</b>	<b>85</b>	G
<b>CS6.1.8</b>	<b>County Procurement</b>											
	Gross Expenditure	0		703		703	613	-90	527	457	-70	R
	Gross Income	0		-671		-671	-671	0	-503	-559	-56	G
	Net Expenditure	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>32</b>	<b>-58</b>	<b>-90</b>	<b>24</b>	<b>-102</b>	<b>-126</b>	R
<b>CS6.1.9</b>	<b>ICT</b>											
	Gross Expenditure	0		19,550		19,550	19,550	0	14,663	14,616	-47	G
	Gross Income	0		-21,432		-21,432	-21,432	0	-16,074	-16,226	-152	G
	Net Expenditure	<b>0</b>	<b>0</b>	<b>-1,882</b>	<b>0</b>	<b>-1,882</b>	<b>-1,882</b>	<b>0</b>	<b>-1,411</b>	<b>-1,610</b>	<b>-199</b>	G
	Less recharges within directorate	-4,111				-4,111	-4,111	0	-3,083		3,083	
		4,111				4,111	4,111	0	3,083		-3,083	
	<b>Directorate Expenditure Total</b>	<b>52,403</b>	<b>805</b>	<b>-865</b>	<b>20</b>	<b>52,363</b>	<b>52,185</b>	<b>-178</b>	<b>39,273</b>	<b>44,325</b>	<b>5,052</b>	<b>G</b>
	<b>Directorate Income Total</b>	<b>-24,281</b>	<b>0</b>	<b>-26,674</b>	<b>0</b>	<b>-50,955</b>	<b>-50,955</b>	<b>0</b>	<b>-38,216</b>	<b>-45,741</b>	<b>-7,525</b>	<b>G</b>
	<b>Directorate Total Net</b>	<b>28,122</b>	<b>805</b>	<b>-27,539</b>	<b>20</b>	<b>1,408</b>	<b>1,230</b>	<b>-178</b>	<b>1,057</b>	<b>-1,416</b>	<b>-2,473</b>	<b>R</b>

**KEY TO TRAFFIC LIGHTS****Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) December 2010	Actual Expenditure (Net) December 2010	Variation to Budget December 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
	<b>TRANSFORMATION</b>											
CC1	<b>Business Support</b>											
	Gross Expenditure	1,201	174	124		1,499	1,429	-70	1,124	1,020	-104	A
	Gross Income	-147				-147	-147	0	-110	-116	-6	G
		<b>1,054</b>	<b>174</b>	<b>124</b>	<b>0</b>	<b>1,352</b>	<b>1,282</b>	<b>-70</b>	<b>1,014</b>	<b>904</b>	<b>-110</b>	R
CC2	<b>ICT</b>											
	Gross Expenditure	21,992		-21,992		0	0	0			0	
	Gross Income	-21,992		21,992		0	0	0			0	
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
CC3	<b>Strategic Human Resources &amp;</b>											
	Gross Expenditure	3,331	170	-1,040		2,461	2,341	-120	1,846	2,004	158	A
	Gross Income	-3,322		1,279		-2,043	-2,043	0	-1,532	-2,129	-597	G
		<b>9</b>	<b>170</b>	<b>239</b>	<b>0</b>	<b>418</b>	<b>298</b>	<b>-120</b>	<b>314</b>	<b>-125</b>	<b>-439</b>	R
CC4	<b>Finance</b>											
	Gross Expenditure	3,594	35	-698		2,931	2,673	-258	2,198	1,762	-436	R
	Gross Income	-3,543		671		-2,872	-2,872	0	-2,154	-2,011	143	G
		<b>51</b>	<b>35</b>	<b>-27</b>	<b>0</b>	<b>59</b>	<b>-199</b>	<b>-258</b>	<b>44</b>	<b>-249</b>	<b>-293</b>	R
	Gross Expenditure	30,118	379	-23,606	0	6,891	6,443	-448	5,168	4,786	-382	
	Gross Income	-29,004	0	23,942	0	-5,062	-5,062	0	-3,796	-4,256	-460	
	<b>SUBTOTAL TRANSFORMATION</b>	<b>1,114</b>	<b>379</b>	<b>336</b>	<b>0</b>	<b>1,829</b>	<b>1,381</b>	<b>-448</b>	<b>1,372</b>	<b>530</b>	<b>-842</b>	
	<b>STRATEGY</b>											
CC5	<b>Legal &amp; Democratic Services</b>											
	Gross Expenditure	5,702	35	35	119	5,891	5,866	-25	4,418	5,163	745	G
	Gross Income	-2,631				-2,631	-2,631	0	-1,973	-2,692	-719	G
		<b>3,071</b>	<b>35</b>	<b>35</b>	<b>119</b>	<b>3,260</b>	<b>3,235</b>	<b>-25</b>	<b>2,445</b>	<b>2,471</b>	<b>26</b>	G
CC5.2	<b>Registration Services</b>											
	Gross Expenditure	0		1,571		1,571	1,531	-40	1,178	1,222	44	A
	Gross Income	0		-1,088		-1,088	-1,088	0	-816	-921	-105	G
		<b>0</b>	<b>0</b>	<b>483</b>	<b>0</b>	<b>483</b>	<b>443</b>	<b>-40</b>	<b>362</b>	<b>301</b>	<b>-61</b>	R
CC6	<b>Partnerships</b>											
	Gross Expenditure	920	60	-67	125	1,038	958	-80	779	700	-79	R
	Gross Income	-682				-682	-682	0	-512	-519	-7	G
		<b>238</b>	<b>60</b>	<b>-67</b>	<b>125</b>	<b>356</b>	<b>276</b>	<b>-80</b>	<b>267</b>	<b>181</b>	<b>-86</b>	R
CC7	<b>Policy Unit</b>											
	Gross Expenditure	1,543	51	70	10	1,674	1,504	-170	1,256	1,294	38	R
	Gross Income	-1,294				-1,294	-1,294	0	-971	-1,104	-133	G
		<b>249</b>	<b>51</b>	<b>70</b>	<b>10</b>	<b>380</b>	<b>210</b>	<b>-170</b>	<b>285</b>	<b>190</b>	<b>-95</b>	R

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) <i>December</i> 2010	Actual Expenditure (Net) <i>December</i> 2010	Variation to Budget <i>December</i> 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>CC8</b>	<b>Communications, Marketing &amp; Public Affairs</b>											
	Gross Expenditure	1,021	46	359		1,426	1,276	-150	1,070	1,131	61	R
	Gross Income	-1,023				-1,023	-1,023	0	-767	-761	6	G
		<b>-2</b>	<b>46</b>	<b>359</b>	<b>0</b>	<b>403</b>	<b>253</b>	<b>-150</b>	<b>303</b>	<b>370</b>	<b>67</b>	R
	Gross Expenditure	9,186	192	1,968	254	11,600	11,135	-465	8,701	9,510	809	
	Gross Income	-5,630	0	-1,088	0	-6,718	-6,718	0	-5,039	-5,997	-958	
	<b>SUBTOTAL STRATEGY</b>	<b>3,556</b>	<b>192</b>	<b>880</b>	<b>254</b>	<b>4,882</b>	<b>4,417</b>	<b>-465</b>	<b>3,662</b>	<b>3,513</b>	<b>-149</b>	
<b>CC9</b>	<b>Change Fund</b>											
	Gross Expenditure	508		-750		-242	-242	0	-182	0	182	G
	Gross Income					0	0	0	0	0	0	
		<b>508</b>	<b>0</b>	<b>-750</b>	<b>0</b>	<b>-242</b>	<b>-242</b>	<b>0</b>	<b>-182</b>	<b>0</b>	<b>182</b>	G
<b>CC10</b>	<b>Corporate &amp; Democratic Core</b>											
	Gross Expenditure	4,400				4,400	4,400	0	3,300	3,246	-54	G
	Gross Income					0	0	0	0	0	0	
		<b>4,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>	<b>3,300</b>	<b>3,246</b>	<b>-54</b>	G
	Less recharges within directorate	-5,643				-5,643	-5,643	0			0	
		5,643				5,643	5,643	0			0	
	<b>Directorate Expenditure Total</b>	<b>38,569</b>	<b>571</b>	<b>-22,388</b>	<b>254</b>	<b>17,006</b>	<b>16,093</b>	<b>-913</b>	<b>16,987</b>	<b>17,542</b>	<b>555</b>	R
	<b>Directorate Income Total</b>	<b>-28,991</b>	<b>0</b>	<b>22,854</b>	<b>0</b>	<b>-6,137</b>	<b>-6,137</b>	<b>0</b>	<b>-8,835</b>	<b>-10,253</b>	<b>-1,418</b>	G
	<b>Directorate Total Net</b>	<b>9,578</b>	<b>571</b>	<b>466</b>	<b>254</b>	<b>10,869</b>	<b>9,956</b>	<b>-913</b>	<b>8,152</b>	<b>7,289</b>	<b>-863</b>	R
	<b>Estimated redundancy &amp; Pension costs</b>						<b>317</b>	<b>317</b>				
	<b>Directorate Expenditure Total including redundancy costs</b>						<b>16,410</b>	<b>-596</b>				
	<b>Directorate Income Total</b>						<b>-6,137</b>	<b>0</b>				
	<b>Directorate Net Total including redundancy costs</b>						<b>10,273</b>	<b>-596</b>				

**KEY TO TRAFFIC LIGHTS**  
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	Estimated outturn showing variance in excess of +/- 5% of year end budget	R